

Business Item

Transportation Committee



Committee Meeting Date: January 12, 2026

For the Metropolitan Council: January 28, 2026

Business Item: 2026-7

Review of Metropolitan Airports Commission (MAC) 2026-2032 Capital Improvement Program (CIP)

District(s), Member(s): All Districts and Members

Policy/Legal Reference: MN Statutes 473.145, 472.165, 473.181 and 473.621 Sd 6&7

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Division/Department: Metropolitan Transportation Services (MTS)

Proposed Action

That the Metropolitan Council:

- Find that the Metropolitan Airports Commission (MAC) had an adequate public participation process for the development and review of its 2026-2032 Capital Improvement Program (CIP), including preparation of an assessment of environmental effects (AOEE) for 2025 projects with potential environmental effects.
- Find that the 2026 CIP projects are in conformance with the region's Aviation System Plan in the 2050 Transportation Policy Plan and consistent with Council policy.

Background

The Metropolitan Airports Commission (MAC) annually prepares a Capital Improvement Program (CIP) for projects at Minneapolis-St. Paul International Airport (MSP) and their six General Aviation reliever airports. Under state statutes 473.181 and 473.621 the Council must:

- Determine adequacy of public participation in the CIP process,
- Approve CIP projects meeting certain dollar thresholds, \$5 Million at MSP and \$2 Million at all reliever airports and "significant effects" criteria (referenced in Attachment 2, A-H),
- Review and comment on all projects for consistency with the Transportation Policy Plan (TPP), including planning and environmental concerns.

The Transportation Advisory Board's Technical Advisory Committee (TAC) reviewed the draft CIP and recommended approval of the Council's review at their December meeting. The Transportation Advisory Board (TAB) also reviewed the draft CIP at their December meeting and recommended approval of the Council's review. There were no comments from the TAC or TAB on the item. The MAC took action on December 15th to adopt the final 2026-2032 CIP. Changes from the public comment drafts have been incorporated into this action.

Attachment 1 explains the CIP implementation schedule which outlines MAC and Metropolitan Council responsibilities and timelines. An assessment of environmental effects (AOEE) has been prepared for 2026 projects with potential environmental effects, and MAC has in place an adequate public participation process for development and review of its AOEE and CIP. MAC held a public hearing on the AOEE on November 3, 2025, at 10:30 AM at the Planning, Development and Environment Committee meeting at the MSP Conference Room. There were no public comments received at the hearing.

Attachment 2 shows projects that are expected to meet the \$5M and \$2M thresholds in 2026 and the significant effects criteria, which would trigger the need for Council approval. There are no projects in 2026 which meet both the dollar threshold and the other significant effects criteria.

The following 2026 projects meet the dollar threshold levels but do not meet the other “significant effects” criteria to trigger project approval:

Airport	Category	Project	Cost
MSP	End of Life/ Replacement Projects	Passenger Boarding Bridge Replacements	\$10,700,000
MSP	End of Life/ Replacement Projects	Taxiway B Pavement Reconstruction	\$5,000,000
MSP	End of Life/ Replacement Projects	Taxiway R Pavement Reconstruction	\$9,500,000
MSP	End of Life/ Replacement Projects	Post Road Reconstruction Project	\$22,100,000
MSP	IT Projects	MAC Technology Upgrades	\$15,750,000
MSP	IT Projects	Multiple Points of Entry Facility	\$5,000,000
MSP	Long Term Comprehensive Plan Projects	NAVAID Relocation	\$5,000,000
MSP	Long Term Comprehensive Plan Projects	Terminal 2 Roadway Additional Lane	\$10,100,000
MSP	Long Term Comprehensive Plan Projects	Terminal 2 Operational Improvements	\$22,400,000
MSP	Long Term Comprehensive Plan Projects	Ground Service Equipment (GSE) Maintenance Facility	\$25,000,000
MSP	Maintenance/Facility Upgrade Projects	Airport Director Office Expansion	\$9,000,000
MSP	Maintenance/Facility Upgrade Projects	Delivery Node Redevelopment	\$7,800,000
MSP	Maintenance/Facility Upgrade Projects	Folded Plate Surface Reconstruction	\$45,000,000
MSP	Maintenance/Facility Upgrade Projects	West Mezzanine Improvements	\$16,700,000
MSP	Maintenance/Facility Upgrade Projects	Victaulic Piping Replacement	\$19,000,000
MSP	Maintenance/Facility Upgrade Projects	Tunnel Fan Replacement	\$6,800,000
MSP	Maintenance/Facility Upgrade Projects	Parking Guidance System	\$15,750,000
MSP	Maintenance/Facility Upgrade Projects	Red/Blue Parking Levels 2 & 3	\$10,200,000
MSP	Maintenance/Facility Upgrade Projects	34th Avenue Surface Reconstruction	\$8,350,000
MSP	Maintenance/Facility Upgrade Projects	Terminal 1 Inbound Roadway Median Improvements	\$14,200,000
MSP	Maintenance/Facility Upgrade Projects	North Field Maintenance Mechanical Infrastructure Project	\$5,000,000
MSP	Maintenance/Facility Upgrade Projects	Trades Building Rehabilitation and Addition	\$25,000,000
MSP	Maintenance/Facility Upgrade Projects	Perimeter Gate Security Improvements	\$12,000,000
MSP	Ongoing Maintenance Programs	Baggage System Upgrades	\$21,300,000



MSP	Ongoing Maintenance Programs	Electrical and Ground Power Substation Replacement	\$20,000,000
MSP	Ongoing Maintenance Programs	Electrical Infrastructure and Emergency Power Upgrades	\$5,000,000
MSP	Ongoing Maintenance Programs	Terminal Building Remediation and Misc. Modifications Program	\$6,000,000
MSP	Ongoing Maintenance Programs	Energy Management Center Plant Upgrades	\$10,750,000
MSP	Ongoing Maintenance Programs	Airside Electrical Construction	\$5,100,000
MSP	Ongoing Maintenance Programs	Parking Structure Rehabilitation	\$5,650,000
MSP	Ongoing Maintenance Programs	Campus Building Roof Replacements	\$13,700,000
MSP	Tenant Projects	Concourse and Gatehold Modernization	\$5,000,000
FCM	Reliever Airports Long Term Plan Projects	Environmental Review	\$6,800,000
FCM	Reliever Airports Maintenance/Facility Upgrade Projects	Equipment for Airfield Lighting and Utilities	\$2,000,000
ANE	Reliever Airports Maintenance/Facility Upgrade Projects	Runway 18-36 Pavement Reconstruction	\$3,800,000
ANE	Reliever Airports Maintenance/Facility Upgrade Projects	Runway 27 MALSR Replacement	\$2,000,000

Federal, state and MAC funding has been identified by the MAC for most projects in the 2025-2031 CIP.

All projects in the 2026 CIP conform to the regional aviation system and are consistent with policies in the Transportation Policy Plan (TPP). Following the approval of the MSP 2040 LTCP in 2024, new projects are beginning to appear in the CIP. The MAC has identified the removal and replacement of the Green and Gold parking ramps at Terminal 1 to begin in 2028. There are still projects to be constructed at MSP that were evaluated in the 2020 Environmental Assessment (EA) for MSP that received a Finding of No Significant Impact (FONSI) in March of 2013 from the Federal Aviation Administration. The MAC has identified an updated EA for MSP improvements beyond those studied in the 2013 EA identified in the 2040 LTCP for 2028. Federal, state and MAC funding has been identified by the MAC for most projects in the 2026-2032 CIP.

There is one large dollar project included in the CIP for 2026 that does not meet the significant effects criteria, but is notable.

- The Folded Plate Surface Reconstruction project is budgeted for \$45,000,000 in 2026. The third of three reconstruction phases to repair and replace the historic 'Folded Plate' roof assembly at Terminal 1.

In addition to MAC projects found in the CIP, the Federal Aviation Administration (FAA) is planning on beginning construction of a new Air Traffic Control Tower in 2026 at Flying Cloud Airport. This project is not found on the MAC CIP as it will not be funded or constructed by the MAC but does represent a major project, which is a prerequisite for many projects found in the 2040 FCM LTCP. The FAA completed an Environmental Assessment for the project in 2025 which received a Finding of No Significant Impact (FONSI).

Initial analysis of the future years (2027-2032) of the CIP shows that many projects will meet the dollar threshold of review but only one project will meet the significant effects criteria. The Airlake Airport Runway 12-30 Improvements is a runway reconstruction and extension project that is currently scheduled for 2027 implementation. This project is currently in the environmental review phase and is expected to be formally reviewed and approved during a future CIP review.

There are currently four other project for which an EAW is anticipated to be required for at MSP, the Terminal 1 Boiler and Chiller Replacement and Energy Management Center Expansion project, the Orange and Purple Ramp Parking Outriggers project, the West Cargo Development project and the Green and Gold Parking Ramp Replacement project. The first three projects listed are

anticipated to begin in 2027. The Green and Gold Ramp replacement is anticipated to begin in 2030. The MAC notes that environmental reviews will need to be completed before any work commences. The MAC also notes another major project, the airport concourse and hub tram replacement project, may need to go through environmental review depending on the final scope of the project. The MAC will undertake a study to determine the preferred alternative for the airport tram system prior to the project which may recommend different alignments or major modifications to the existing system. The tram replacement project is scheduled to begin in 2031 with \$300,000,000 budgeted for the project.

Rationale

Annual oversight review is needed to meet statutory requirements and to ensure that proposed project scopes and costs are responsive to system needs and conditions. Seven “significant effects” criteria (see criteria A-H in Attachment 3) determine projects that affect the orderly and economic development of the metropolitan area and would trigger the need for Council approval, as stated previously there are no projects in 2026 that requires Council approval.

Thrive Lens Analysis

On Feb. 12, 2025, the Council adopted Imagine 2050, which builds on policy direction in Thrive MSP 2040. The MAC CIP has a focus on stewardship of important regional assets and promoting prosperity as an economic driver in the region, providing high quality employment for residents of the region and access to destinations across the world. The MAP CIP also furthers livability by providing a high-quality experience for residents, businesses, and visitors traveling through and using the MAC airports. In addition to the environmental review process which includes an analysis of environmental effects that address sustainability and equity as part of the analysis, the MAC is a leader in facility sustainability efforts in the industry.

Funding

There are no funding implications for the Council regarding this item. Federal, state, and MAC funding has been identified for all projects from 2026-2028. Projects from 2029-2032 are included for planning purposes only.

Small business inclusion

There are no direct impacts to small business with this action.



MAC 2026 – 2032 Capital Improvement Program

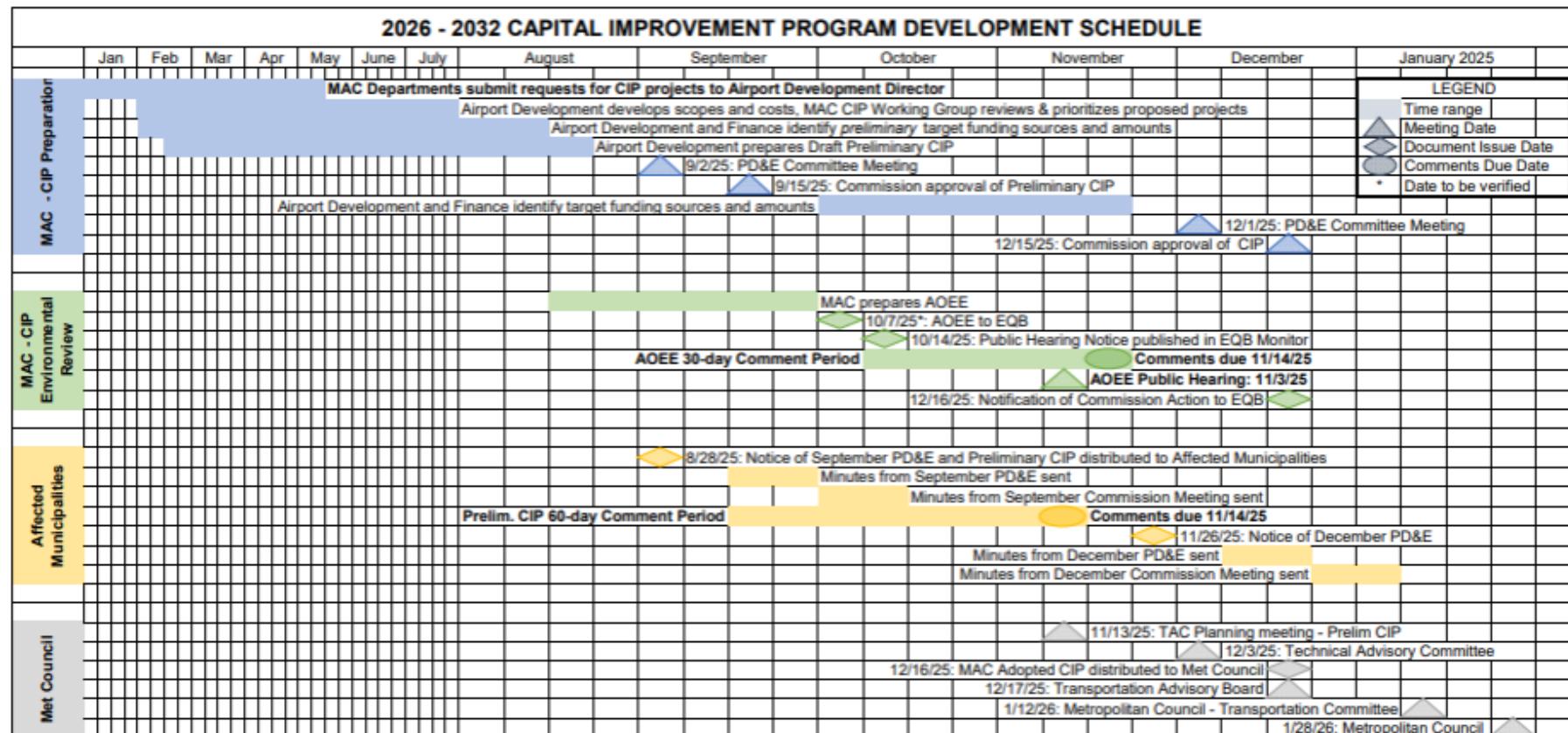
The MAC 2026 – 2032 Capital Improvement Program material included in this memorandum reflects the final action by the Metropolitan Airports Commission at their December 17, 2024 meeting.

The overall review schedule for the CIP is listed below. Materials for the Met Council/TAB review are included in the following summaries:

- Attachment 1 – MAC 2026-2032 CIP Development and Public Review Schedule
- Attachment 2 – Projects Meeting Statutory Review Criteria & Requiring Approval. There are no projects which meets the statutory requirements in 2026.
- Attachment 3 – 2026 Projects Requiring an Assessment of Environmental Effects (AOEE). One 2026 CIP project meets the criteria for environmental review, all projects have been analyzed in environmental assessments.
- Attachment 4 – Projects Meeting \$5M at MSP and \$2M at relievers thresholds 2025-2031. A number of projects potentially meet the threshold dollar levels at both MSP and the MAC relievers.



Attachment 1 - Metropolitan Airports Commission (MAC) Public Participation Process:



Notes:

- All dates are tentative and subject to change.
- Affected Communities are defined in Minnesota Statutes § 473.621, Subd. 6, as amended.

Attachment 2 – 2026 Projects Meeting Statutory Review Criteria and Requiring Approval:

2026 CIP Projects, by Airport	Long-Term Comp Plan Reviews/Actions	AOEE Actions	Capital Review Criteria (A)	Capital Review Criteria (B)	Capital Review Criteria (C)	Capital Review Criteria (D)	Capital Review Criteria (E)	Capital Review Criteria (F)	Capital Review Criteria (G)	Capital Review Criteria (H)
Details	Review Action	<ul style="list-style-type: none"> • EA-EAW Prepared • EIS Reviewed • NPDES Approved • Legislative Requirement • Regulatory Requirement • Legal Requirement 	Project meets Dollar threshold at: MSP = \$5M Relievers = \$2M	Location of a New Airport	New Runway at an Existing Airport	A Runway Extension at an Existing Airport	Runway Strengthening other than Routine Maintenance	New or Expanded Passenger Handling or Parking Facilities for 25% or more capacity Increase.	Land Acquisition associated with the other criteria, or that would cause relocation of residential or business activities	Project information made available by the MAC to affected cities for review
MSP International Airport 2026 Program	2040 LTCP Update Approved in 2024	EA/EAW anticipated to begin in 2028 for projects identified in 2040 LTCP	Several projects, see business item	N/A	N/A	N/A	N/A	N/A	N/A	N/A
St. Paul Downtown Airport	2025 LTCP Approved in 2010, update began in 2025		Customs and Border Protection GA Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Flying Cloud Airport	2040 LTCP Approved in 2025	FAA prepared EA for ATCT in 2025 EA/EAW for 2040 LTCP identified projects to begin in 2026	Equipment for Airfield Lighting and Utilities	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Crystal Airport	2035 LTCP Approved in 2017	None	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Anoka County-Blaine Airport	2025 LTCP Approved in 2010, update anticipated to begin in 2026		Runway 18-36 Pavement Reconstruction, Runway 27 MALSR Replacement	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Lake Elmo Airport	2035 LTCP Approved 2016	None	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Airlake Airport	2035 LTCP Approval in 2018	Runway 12-30 improvements EA/EAW currently underway	None	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Attachment 3 – 2026 Projects Requiring an Assessment of Environmental Effects (AOEEs):

Environmental Categories Affected by the Project, MSP Airport

Project Description	Are the Effects of the project Addressed in an Approved EAW, EA or EIS?	Air Quality	Compatible Land Use	Fish Wildlife and Plants	Floodplains and Floodways	Hazardous Materials, Pollution Prevention and Solid Waste	Historical, Architectural, Archaeological and Cultural Resources	Light Emissions and Visual Effects	Parks & Rec. Areas and Trails	Noise	Water Quality (Storm, Waste and Ground Water)	Wetlands	Infra-structure and Public Services	Farmland	Erosion and Sedimentation
None	None	None	None	None	None	None	None	None	None	None	None	None	None	None	None

Environmental Categories Affected by the Project, Reliever Airports

Project Description	Are the Effects of the project Addressed in an Approved EAW, EA or EIS?	Air Quality	Compatible Land Use	Fish Wildlife and Plants	Floodplains and Floodways	Hazardous Materials, Pollution Prevention and Solid Waste	Historical, Architectural, Archaeological and Cultural Resources	Light Emissions and Visual Effects	Parks & Rec. Areas and Trails	Noise	Water Quality (Storm, Waste and Ground Water)	Wetlands	Infra-structure and Public Services	Farmland	Erosion and Sedimentation
None	None	None	None	None	None	None	None	None	None	None	None	None	None	None	None



Attachment 4 – MAC Projects Anticipated to Meet the \$5 million and \$2 million Thresholds from 2026 – 2032:

	=Projects that meet the \$5 million threshold at MSP or the \$2 million threshold at reliever airports but DO NOT meet “significant effects” criteria.							
	=Projects that meet the \$5 million threshold at MSP or the \$2 million threshold at reliever airports and meet the “significant effects” criteria requiring Council approval prior to implementation.							
NOTES	MSP End of Life/Replacement Projects	2026	2027	2028	2029	2030	2031	2032
10 - Terminal 1								
2	Concourse and Hub Tram Replacement							\$300,000,000
4	Concourse C Moving Walkway Upgrade/Replacement		\$3,000,000					
6	Concourse G Lavatory Building Replacement	\$2,500,000						
4	Passenger Boarding Bridge Replacements	\$10,700,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000
5	Terminal 1 Media Mesh Replacement		\$1,400,000					
13 - Energy Management Center								
1	Terminal 1 Boiler and Chiller Replacement & EMC Expansion		\$150,000,000	\$330,000,000				
3	Variable Air Volume (VAV) Box Replacement	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000		
21 - Field and Runway								
2	30L Deicing Pad Expansion			\$20,000,000				
2	30L Deicing Pad Reconstruction		\$15,000,000					
2	Airfield Snow Melter Replacement/Upgrades	\$1,800,000	\$2,000,000	\$2,000,000				
2	Bituminous Shoulder Reconstruction	\$1,000,000	\$1,000,000					
2	Concourse G Apron Pavement Reconstruction			\$15,000,000	\$14,000,000	\$16,000,000		
2	Runway 12L-30R Reconstruction					\$40,000,000		
2	Taxiway A/B Pavement Reconstruction	\$5,000,000						
2	Taxiway B Pavement Reconstruction			\$6,000,000	\$5,000,000	\$8,000,000		
2	Taxiway C Pavement Reconstruction				\$10,000,000			
2	Taxiway H Pavement Reconstruction		\$6,500,000					
2	Taxiway J Pavement Reconstruction		\$7,500,000					
2	Taxiway M Pavement Reconstruction						\$7,000,000	
2	Taxiway Q Pavement Reconstruction					\$4,000,000	\$4,000,000	\$4,000,000
2	Taxiway R Pavement Reconstruction	\$9,500,000						
2	Terminal 2 Apron Reconstruction		\$17,000,000	\$15,500,000	\$16,700,000	\$13,900,000	\$15,000,000	
31 – Parking								
4	Parking Ramp Lighting Replacement		\$1,800,000	\$8,000,000	\$7,500,000	\$6,000,000	\$4,500,000	\$7,000,000
5	Parking Ramp Snow Melter Replacement/Upgrades	\$1,400,000	\$1,400,000	\$1,400,000				
5	Red/Blue Parking Ramp Variable Message Sign Replacement		\$800,000					
39 – Public Areas/Roads								
2	28th Avenue South Reconstruction			\$3,600,000				
2	East 62nd Street Reconstruction		\$5,150,000					
2	Post Road Reconstruction Project	\$10,100,000						
MSP End of Life/Replacement Projects Subtotal		\$44,000,000	\$224,550,000	\$ 413,500,000	\$ 65,200,000	\$ 99,900,000	\$ 333,500,000	\$ 28,000,000

MAC Environmental Notes:

- 1) A project that has the potential for substantial environmental effects.
- 2) A reconstruction, rehabilitation, repair or replacement that does not physically alter the original size (an EAW or EIS is not required).
- 3) An electrical or mechanical device that monitors, indicates or controls existing conditions (an EAW or EIS is not required).
- 4) An electrical, mechanical or structural device and/or modification of an existing structure that does not significantly increase size or passenger capacity (an EAW or EIS is not required).
- 5) A project that consists of safety or security enhancements, facility maintenance, or facility upgrades (an EAW or EIS is not required).

- 6) A new, replacement or expansion project that does not have substantial effect (an EAW or EIS is not required).
- 7) Consultant fees only for planning, design, or environmental work.
- 8) Residential noise mitigation efforts that are designed to alleviate the impact of aircraft noise (an EAW or EIS is not required).
- 9) Projects associated with the Airport Foundation art program (an EAW or EIS is not required).
- 10) Projects involving the demolition of existing buildings (an EAW or EIS is not required).

NOTES	MSP IT Projects	2026	2027	2028	2029	2030	2031	2032
10 – Terminal 1								
4	Concourse C Digital Directory Replacement	\$800,000						
4	MAC Technology Upgrades	\$15,750,000	\$14,750,000	\$12,750,000	\$12,750,000	\$13,750,000	\$13,750,000	\$13,750,000
12 – Federal Inspection Station (FIS)								
5	Customs and Border Protection Infrastructure	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
13 – Energy Management Center								
3	Building Management (IMACS) Modernization	\$3,400,000						
31 – Parking								
5	Parking Revenue Control System	\$4,200,000						
36 - Terminal 2								
3	Passenger Flow Tracking		\$1,500,000					
46 - Hangers and Other Buildings								
6	Multiple Points of Entry Facility	\$5,000,000			\$5,000,000			
63 - Police								
5	Badging and Door Access (SAACS/ProWatch) Modernization	\$2,100,000						
5	Card Access Modifications	\$2,800,000		\$2,500,000		\$2,500,000		\$2,500,000
5	Public Safety Video (IVISN) Modernization	\$1,000,000	\$1,000,000					
MSP IT Projects Subtotal		\$35,550,000	\$18,250,000	\$16,250,000	\$18,750,000	\$17,250,000	\$14,750,000	\$17,250,000

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- 4) An electrical, mechanical or structural device and/or modification of an existing structure that does not significantly increase size or passenger capacity (an EAW or EIS is not required).
- 5) A project that consists of safety or security enhancements, facility maintenance, or facility upgrades (an EAW or EIS is not required).
- 6) A new, replacement or expansion project that does not have substantial effect (an EAW or EIS is not required).
- 7) Consultant fees only for planning, design, or environmental work.
- 8) Residential noise mitigation efforts that are designed to alleviate the impact of aircraft noise (an EAW or EIS is not required).
- 9) Projects associated with the Airport Foundation art program (an EAW or EIS is not required).
- 10) Projects involving the demolition of existing buildings (an EAW or EIS is not required).

NOTES	MSP Long Term Comprehensive Plan Projects	2026	2027	2028	2029	2030	2031	2032
21 - Field and Runway								
7	MSP Airport Layout Plan		\$100,000	\$100,000				\$2,500,000
7	MSP Environmental Review				\$2,000,000			
7	MSP Long Term Plan					\$3,000,000		
5	MSP Obstructions Removals			\$1,000,000		\$1,000,000		
5	NAVAID Relocation		\$5,000,000			\$2,000,000		\$30,000,000
26 – Terminal Roads/Landside								
6	Terminal 2 Roadway Additional Lane		\$10,100,000					
31 - Parking								
10	Green Parking Ramp Demolition					\$65,000,000		
1	Green/Gold Parking Ramp Replacement						\$400,000,000	
10	Gold Parking Ramp Demolition				\$65,000,000			
1	Orange and Purple Parking Outriggers			\$140,000,000				
36 - Terminal 2								
6	Terminal 2 Operational Improvements		\$22,400,000	\$25,600,000				
46 – Hangars and Other Buildings								
6	Ground Service Equipment (GSE) Maintenance Facility		\$25,000,000					
MSP Long Term Comprehensive Plan Projects Subtotal		\$62,600,000	\$166,700,000	\$67,000,000	\$6,000,000	\$465,000,000	\$30,000,000	\$2,500,000

MAC Environmental Notes:

- 1) A project that has the potential for substantial environmental effects.
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- 4) An electrical, mechanical or structural device and/or modification of an existing structure that does not significantly increase size or passenger capacity (an EAW or EIS is not required).
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- 8) Residential noise mitigation efforts that are designed to alleviate the impact of aircraft noise (an EAW or EIS is not required).
- 9) Projects associated with the Airport Foundation art program (an EAW or EIS is not required).
- 10) Projects involving the demolition of existing buildings (an EAW or EIS is not required).

NOTES	MSP Maintenance/Facility Upgrade Projects	2026	2027	2028	2029	2030	2031	2032
10 - Terminal 1								
5	ADO Office Expansion	\$9,000,000						
5	Aircraft Docking System		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
9	Art Display Areas	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$300,000
9	Arts Master Plan	\$1,374,000	\$460,000	\$210,000	\$210,000	\$210,000	\$210,000	\$210,000
5	Delivery Node Redevelopment		\$7,500,000		\$4,600,000		\$5,500,000	
5	Family Assistance Center		\$600,000					
5	F/G Connector & Skyclub Repairs and Improvements	\$4,000,000						
2	Folded Plate Surface Reconstruction	\$45,000,000						
4	Lighting Infrastructure Technology and Equipment (LITE)	\$1,500,000	\$2,550,000	\$3,300,000	\$2,200,000	\$3,300,000		
5	Main Mall Modernization			\$3,500,000	\$3,500,000			
5	Restroom Upgrade Program	\$1,800,000	\$3,700,000	\$3,700,000	\$3,700,000	\$2,050,000	\$2,050,000	\$2,050,000
4	Steam System Upgrade Program	\$2,200,000	\$2,300,000	\$2,400,000				
5	Terminal 1 Tug Drive Waterproofing	\$2,900,000	\$2,900,000	\$2,900,000				
4	Way-Finding Sign Replacement		\$3,600,000		\$2,000,000		\$2,000,000	
5	West Mezzanine Improvements	\$16,700,000						
12 - Federal Inspection Station (FIS)								
5	FIS Facility Upgrades		\$845,000	\$2,000,000				
13 - Energy Management Center								
7	Campus Cooling Systems Replacement Study	\$250,000						
4	Chiller Plant Optimization		\$4,000,000					
4	Energy Savings Program		\$2,000,000					
4	MAC Automation Infrastructure Program	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000			
3	Steam Trap Monitoring System	\$3,000,000						
4	Victaulic Piping Replacement	\$19,000,000	\$6,200,000	\$2,300,000	\$2,350,000	\$2,450,000		
21 - Field and Runway								
5	Airfield Thermoplastic Markings	\$1,600,000	\$1,600,000	\$1,600,000	\$1,600,000			
4	Apron Lighting LED Upgrade	\$3,000,000	\$1,000,000	\$1,000,000				
6	Field Maintenance Building Efficiency Program		\$14,000,000	\$42,000,000	\$112,000,000			
5	GBAS - SLS-4000 Installation			\$8,500,000				
4	Runway LED Lighting Upgrade		\$3,000,000					
2	Terminal 2 Glycol Lift Station/Forcemain		\$1,500,000					
4	Tunnel Fan Replacement	\$6,800,000						
4	Tunnel Lighting LED Upgrade	\$1,900,000	\$400,000	\$1,200,000				
31 - Parking								
4	Electric Vehicle Charging Network Expansion		\$2,350,000		\$8,500,000		\$1,500,000	\$1,500,000
5	Green/Gold Tower Metal Panel Replacements			\$2,000,000				
3	Parking Guidance System	\$15,750,000						
2	Red/Blue Parking Levels 2 & 3	\$10,200,000						
36 - Terminal 2								
5	Terminal 2 Aircraft Parking and Guidance	\$3,600,000	\$2,500,000					
5	Terminal 2 Baggage Handling System		\$3,000,000					
3	Terminal 2 Digital Wait Time Display			\$200,000				
5	Terminal 2 Gate Area Improvements	\$7,000,000						
2	Terminal 2 MUFIDS/EVIDS Millwork Upgrades		\$350,000					

NOTES	MSP Maintenance/Facility Upgrade Projects, continued	2026	2027	2028	2029	2030	2031	2032
5	Terminal 2 Skyway to LRT Flooring Installation		\$1,000,000					
5	Terminal 2 Ticket Counter Insert Replacement		\$750,000					
	39 - Public Areas/Roads							
2	34 th Avenue Surface Reconstruction	\$8,300,000	\$8,400,000					
2	34 th Avenue Sanitary Sewer Replacement	\$3,100,000						
2	Diverging Diamond Intersection Rehabilitation		\$380,000					
2	Terminal 1 Inbound Roadway Median Improvements	\$17,600,000	\$6,000,000					
	56 - Trades/Maintenance Buildings							
4	North Field Maintenance Mechanical Infrastructure Project	\$8,500,000						
6	Trades Building Rehabilitation and Addition			\$26,500,000				
	63 - Police							
5	APD Response Training Room		\$500,000					
5	Emergency Communications Center Updates		\$200,000					
4	Highway Digital Messaging Signs	\$300,000						
5	Perimeter Fence Intrusion Detection System	\$1,000,000						
5	Perimeter Security Fence Upgrade		\$1,000,000					
5	Perimeter Gate Security Improvements	\$12,000,000		\$7,000,000				
5	Public Safety Modifications		\$1,000,000					
3	Secured Area Access Control System (SAACS) Test Bed		\$350,000					
2	Squad Parking Modifications		\$140,000					
5	Terminal 2 Police Operations Center Modifications		\$350,000					
	66 - Fire							
4	ARFF 1 Garage Door Replacement		\$1,500,000					
4	Digital Signage and Dashboard Displays		\$100,000					
5	Fire Protection Systems Upgrades			\$10,000,000		\$10,000,000		
	70 - General Office/Administration							
5	MAC Staff Workspace		\$17,500,000	\$6,500,000				
4	Digital Signage In/At the GO	\$300,000						
	76 - Environment							
4	Glycol Sewer & Storm Sewer Inspection/Rehabilitation				\$2,000,000	\$1,000,000		
2	Glycol Tank Roof Repairs			\$700,000				
5	MSP Pond 3 / 494 Pond Sediment Removal and Repairs					\$14,000,000		
	MSP Maintenance/Facility Upgrade Projects Subtotal	\$117,919,000	\$101,000,000	\$125,060,000	\$135,460,000	\$20,810,000	\$21,010,000	\$3,560,000

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NOTES	MSP Noise Mitigation Projects	2026	2027	2028	2029	2030	2031	2032
8	Noise Mitigation Projects	\$500,000	\$22,500,000	\$10,500,000	\$1,000,000			
	MSP Noise Mitigation Projects Subtotal	\$500,000	\$22,500,000	\$10,500,000	\$1,000,000	\$0	\$0	\$0
NOTES MSP Ongoing Maintenance Programs								
10 - Terminal 1								
4	Air Handling Unit Replacement		\$13,000,000	\$13,000,000	\$13,000,000	\$13,000,000	\$13,000,000	\$13,000,000
4	Baggage System Upgrades	\$21,300,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
4	Electrical and Ground Power Substation Replacement	\$20,000,000	\$21,000,000	\$22,100,000	\$23,200,000	\$24,300,000	\$25,500,000	\$26,800,000
4	Electrical Infrastructure and Emergency Power Upgrades	\$5,000,000	\$5,250,000	\$5,500,000	\$5,800,000	\$6,100,000	\$6,400,000	\$6,700,000
4	Plumbing Infrastructure Upgrade Program	\$1,000,000	\$1,000,000	\$1,300,000	\$2,000,000	\$2,100,000	\$2,200,000	\$2,300,000
5	Terminal Building Remediation Program and Miscellaneous Modifications	\$6,000,000	\$6,000,000	\$6,300,000	\$6,300,000	\$6,300,000	\$6,300,000	\$6,300,000
13 - Energy Management Center								
4	EMC Life Safety Infrastructure Program	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000
4	EMC Plant Upgrades	\$10,750,000	\$2,300,000	\$2,400,000	\$2,500,000			
3	Indoor Air Quality Monitoring System	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000		
21 - Field and Runway								
2	Airside Electrical Construction	\$5,100,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
2	Airside Roadway Pavement Restoration	\$2,400,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
2	Miscellaneous Airfield Construction	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
2	Pavement Joint Sealing/Repair	\$1,600,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
26 - Terminal Roads/Landside								
2	Tunnel/Bridge Inspections	\$120,000	\$120,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
5	Tunnel/Bridge Miscellaneous Modifications		\$1,000,000		\$1,000,000		\$1,000,000	
31 - Parking								
2	Parking Structure Rehabilitation	\$5,650,000	\$5,000,000	\$6,000,000	\$5,175,000	\$6,350,000	\$6,350,000	\$6,350,000

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NOTES	MSP Ongoing Maintenance Programs, continued	2026	2027	2028	2029	2030	2031	2032
39 - Public Areas/Roads								
2	Concrete Joint Repair	\$500,000	\$1,200,000	\$2,900,000	\$750,000	\$2,000,000	\$2,000,000	\$2,000,000
2	Landside Pavement Rehabilitation	\$600,000	\$1,500,000	\$900,000	\$1,600,000	\$950,000	\$2,200,000	\$2,000,000
2	Landside Utility Rehabilitation	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
2	Roadway Fixture Refurbishment	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$200,000	\$300,000
46 - Hangars and Other Buildings								
5	Campus Building Rehabilitation Program		\$2,000,000		\$2,000,000		\$2,000,000	
2	Campus Parking Lot Reconstructions		\$3,075,000	\$3,075,000			\$8,500,000	
10	End of Life Campus Building Demolition	\$400,000		\$3,700,000				
2	MSP Campus Building Roof Replacements	\$13,700,000	\$10,000,000	\$10,000,000	\$15,000,000	\$8,000,000	\$5,000,000	\$5,000,000
56 - Trades/Maintenance Buildings								
4	Sump Pump Controls	\$3,500,000	\$3,000,000					
70 - General Office/Administration								
5	GO Building Improvements	\$500,000		\$500,000		\$500,000		\$500,000
MSP Ongoing Maintenance Programs Subtotal		\$103,520,000	\$63,945,000	\$88,175,000	\$83,825,000	\$79,350,000	\$87,150,000	\$80,000,000

NOTES	MSP Tenant Projects	2026	2027	2028	2029	2030	2031	2032
10 - Terminal 1								
2	Concessions Rebids			\$550,000				
2	Concessions Upgrades/Revenue Development and Strategic Partnerships	\$320,000	\$295,000	\$335,000	\$340,000	\$350,000	\$400,000	\$400,000
5	Concourse and Gatehold Modernization	\$5,000,000						
6	Pre-Conditioned Air Unit Replacement	\$3,000,000						
4	Terminal Food Court Digital Signage	\$400,000						
33 - Cargo Area								
1	West Cargo Development		\$60,000,000					
36 - Terminal 2								
4	Terminal 2 Concessions Marketing Digital Display		\$250,000					
4	Terminal 2 JWO Kiosk Relocation		\$150,000					
46 - Hangars and Other Buildings								
6	Sun Country Headquarters Roof Replacement		\$3,100,000					
MSP Tenant Projects Subtotal		\$8,720,000	\$63,795,000	\$885,000	\$340,000	\$350,000	\$400,000	\$400,000

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NOTES	Reliever Airports Long Term Comprehensive Plan (LTCP) Projects	2026	2027	2028	2029	2030	2031	2032
81 - St. Paul								
7	STP Airport Layout Plan			\$100,000				
7	STP Environmental Review			\$800,000				
82 - Lake Elmo								
7	21D Airport Layout Plan			\$500,000			\$100,000	
7	21D Environmental Review						\$800,000	
7	21D Long Term Comprehensive Plan			\$800,000				
83 - Airlake								
7	LVN Airport Layout Plan		\$100,000		\$500,000			\$100,000
7	LVN Environmental Review							\$800,000
7	LVN Long Term Comp Plan				\$800,000			
1	LVN Runway 12-30 Improvements			\$4,400,000				
84 - Flying Cloud								
7	FCM Environmental Review		\$6,800,000					
6	FCM South Building Area Utilities		\$800,000					
85 - Crystal								
7	MIC Airport Layout Plan				\$500,000			\$100,000
7	MIC Environmental Review							\$800,000
7	MIC Long Term Comp Plan				\$800,000			
86 - Anoka County - Blaine								
7	ANE Airport Layout Plan			\$100,000				
6	ANE Building Area Development - Xylite St. Relocation							\$1,000,000
7	ANE Environmental Review			\$800,000				
Reliever Airports LTCP Projects Subtotal		\$7,700,000	\$4,400,000	\$3,100,000	\$2,600,000	\$0	\$900,000	\$2,800,000

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NOTES	Reliever Airports Maintenance/Facility Upgrade Projects	2026	2027	2028	2029	2030	2031	2032
80 - Reliever Airports								
4	Relievers Beacon Replacements	\$300,000		\$300,000				
5	Relievers Building Miscellaneous Modifications	\$400,000	\$475,000	\$475,000	\$475,000	\$475,000	\$550,000	
4	Relievers Indoor Air Quality Project		\$1,400,000					
5	Relievers Obstruction Removal		\$300,000		\$300,000			
2	Relievers Pavement Rehabilitation Miscellaneous Modifications	\$300,000	\$350,000	\$350,000	\$350,000	\$350,000	\$400,000	
5	Relievers Security Fencing, Gates and Lighting	\$200,000	\$250,000	\$250,000	\$250,000	\$250,000	\$300,000	
81 - St. Paul								
2	STP Administration Building Apron Pavement Rehabilitation					\$500,000		
2	STP Airport Road and Eaton Street Retaining Wall	\$900,000						
6	STP Cold Equipment Storage Building	\$750,000						
6	STP Equipment Storage Building and Employee Crew Rooms			\$4,000,000				
2	STP Floodwall Inspection and Repairs					\$300,000		
3	STP Generator Replacement					\$800,000		
6	STP Infrastructure Replacement		\$1,700,000					
3	STP Intelligent Monitoring and Control System (IMACS) Expansion		\$2,250,000					
2	STP Joint and Crack Repairs	\$100,000						
2	STP Learning Jet Apron Rehabilitation		\$250,000					
5	STP MAC Building Improvements		\$200,000		\$200,000		\$200,000	
2	STP Pavement Rehabilitation-Taxilanes/Tower Road	\$850,000						
2	STP Runway 13-31 Pavement Reconstruction				\$5,000,000			
2	STP Runway 14-32 EMAS Replacement					\$20,000,000		
2	STP Storm Sewer Improvements		\$2,000,000					
2	STP Taxiway A2 and A3 Reconstruction	\$900,000						
4	STP Taxiway B LED Edge Lighting Replacement	\$600,000						
2	STP Taxiway Lima Reconstruction		\$300,000					
82 - Lake Elmo								
6	21D Building Addition for Crew Quarters		\$1,500,000					
2	21D Bury Private Utilities	\$500,000						
3	21D Intelligent Monitoring and Control System (IMACS)			\$3,800,000				
2	21D South Service Road Reconstruction						\$1,000,000	
2	21D Taxiway Echo Edge Lighting and Signage	\$650,000						
5	21D Vehicle Gate Installation			\$500,000				
5	21D Wildlife Fence and Tree Clearing			\$750,000				
83 – Airlake								
6	LVN 225 TH Street Reconfiguration and Paving	\$1,500,000						
2	LVN Existing Runway 12-30 Reconstruction		\$3,500,000					
3	LVN Intelligent Monitoring and Control System (IMACS)				\$1,300,000			
2	LVN North Service Road Pavement Rehabilitation		\$500,000					
2	LVN North Taxilanes Pavement Rehabilitation		\$1,500,000					
5	LVN Perimeter Fencing and Gates		\$4,000,000					
2	LVN South Building Area Utilities and Taxilanes			\$1,800,000				
2	LVN Taxiway Bravo Pavement Rehabilitation		\$600,000					
2	LVN West Perimeter Road Construction			\$800,000				

NOTES	Reliever Airports Maintenance/Facility Upgrade Projects, continued	2026	2027	2028	2029	2030	2031	2032
84 – Flying Cloud								
2	FCM Airport Access Roads Pavement Rehabilitation		\$500,000	\$500,000	\$500,000			
4	FCM Electrical Vault Modifications	\$500,000						
3	FCM Intelligent Monitoring and Control System (IMACS)		\$2,500,000					
5	FCM MAC Building Improvements	\$600,000						
2	FCM Runway 10R-28L Pavement Rehabilitation		\$2,700,000					
2	FCM Runway 18-36 Pavement Rehabilitation				\$700,000			
4	FCM Runway 28 REIL Replacement	\$150,000						
2	FCM Spring Lane Extension and Taxilane Connector		\$700,000					
2	FCM Taxilane B-C Connector (Thunderbird)	\$250,000						
2	FCM Taxilane Pavement Reconstruction				\$250,000	\$250,000		
5	FCM Tower Equipment for Airfield Lighting and Utilities	\$2,000,000						
5	FCM Vehicle Gate Replacements		\$500,000		\$500,000			
85 -Crystal								
2	MIC East Taxilanes Pavement Rehabilitation	\$500,000						
2	MIC Eastside Service Road Pavement Reconstruction	\$1,500,000						
5	MIC Existing Hangar Revitalization				\$800,000			
2	MIC Gate A Access Road Reconstruction				\$400,000			
5	MIC Gate Replacement	\$800,000						
3	MIC Intelligent Monitoring and Control System (IMACS)				\$1,300,000			
2	MIC North Access Road Reconstruction			\$1,500,000				
2	MIC Runway 6L-24R Reconstruction and LED Edge Lighting					\$2,800,000		
2	MIC Service Road Pavement and Fencing		\$600,000					
2	MIC Taxilanes Pavement Reconstruction		\$600,000					
2	MIC Taxiway Alpha Pavement Reconstruction				\$1,500,000			
2	MIC West MAC Building Door Replacement	\$300,000						
86 - Anoka County - Blaine								
6	ANE Building Addition for Crew Quarters		\$1,500,000					
4	ANE Electrical Vault Improvements	\$750,000						
5	ANE Fence Improvements	\$200,000	\$200,000					
5	ANE Gate Controller Upgrades	\$600,000						
3	ANE Intelligent Monitoring and Control System (IMACS)			\$1,300,000				
2	ANE Runway 18-36 Pavement Reconstruction	\$3,800,000						
2	ANE Runway 9-27 Edge Lighting and PAPI Replacement	\$900,000						
2	ANE Runway 9-27 Pavement Reconstruction			\$3,750,000				
4	ANE Runway 27 MALS/R Replacement			\$2,000,000				
2	ANE Taxiway B Pavement Rehabilitation				\$1,400,000			
2	ANE Taxiway C Reconstruction (Between Taxiway A1 to F)					\$900,000		
5	ANE West Perimeter Road Construction				\$1,500,000			
Reliever Airports Maintenance/Facility Upgrade Projects Subtotal		\$15,800,000	\$20,775,000	\$19,475,000	\$15,425,000	\$5,725,000	\$3,350,000	\$0

OVERALL TOTALS FOR THE PRELIMINARY CIP	2026	2027	2028	2029	2030	2031	2032
MSP Subtotal	\$372,809,000	\$657,740,000	\$715,370,000	\$310,575,000	\$676,660,000	\$186,810,000	\$281,710,000
Reliever Subtotal	\$23,500,000	\$25,175,000	\$22,575,000	\$18,025,000	\$5,725,000	\$4,250,000	\$2,800,000

<i>Total</i>	\$396,309,000	\$682,915,000	\$737,945,000	\$328,600,000	\$682,385,000	\$191,060,000	\$284,510,000
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